



**Objective:** Complete City's Non-Motorized Transportation Plan and have adopted by June 30, 2006.

*Status:* Due to staff limitations we have been only able to initiate a citizen survey which will be a key factor in determining breath and depth of the final plan.

**Objective:** Determine cost effectiveness of current contract for services with Pierce County by seeking alternatives to some of the services provided.

*Status:* Due to staff limitations nothing has been accomplished per this goal; however, as noted in earlier goal regarding contracting out services with the filling of the Operation Manager's position we now have some capability to address this goal.

**Objective:** Update City of Lakewood standard plans and public work standards for the consistent development of City infrastructure. Modify Municipal Code as required. Adopt final changes by June 30, 2006.

*Status:* Due to staff limitations we were only recently able to award a consultant contract to Berger/Abam Engineers Inc. to assist us meeting this goal and thus accomplishing it won't occur until June of 2007..

**Objective:** Enhance standard procedure and process for taking, responding to, and tracking of Citizen's requests for traffic calming, street lights, traffic signals, signage, sidewalks, etc.

*Status:* Have developed a street lighting brochure, and jointly with the Police Department developed a neighborhood traffic control brochure. Also Police and Public works have established regularly scheduled monthly coordination meetings on traffic control related issues.

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**2007 – 2008**  
**Goals & Objectives**  
with Action Plans

**Objective:** Evaluate the cost effectiveness of Pierce County maintenance contract versus privatization of roadway operations and maintenance (or portions thereof). Outsource as appropriate.

*Action Plan:* Evaluate specific areas of County contract that can be easily broken out and managed if outsourced. Discuss with other jurisdictions regarding their successes and challenges of outsourcing operation and maintenance functions. Determine level of service provided by current County contract and evaluate appropriateness. Develop contract documents for requesting bids and specifying level of service for specific operation and maintenance functions. Request for bids and compare costs with County contract. Costs shall include maintenance contract as well as overhead costs for contract management.

**Objective:** Develop comprehensive tracking system for monitoring expenditures and level of service for all City Street Maintenance Contracts by December 31, 2007.

*Action Plan:* Operations Manager to work with Public Works Accountant to develop cost tracking system. Evaluate need for software purchase for tracking contracts and work orders by talking with other jurisdictions. Develop level of service standards for the various operation and

*maintenance functions and establish periodic inspections to insure standards are being met. Adjust maintenance schedules as needed to meet level of service standards.*

**Objective:** Evaluate the cost effectiveness of Pierce County maintenance contract versus private contracts versus developing City of Lakewood Operations and Maintenance Division (or portions thereof). Develop in-house program as appropriate. (For example, it may be cost effective for City of Lakewood to ultimately maintain their own traffic signals with City of Lakewood staff and equipment).

*Action Plan: Break out costs of various operation and maintenance functions by discipline currently done via Pierce County or privatization. Determine all costs associated with City of Lakewood performing work with their own resources. Costs shall include: labor and benefits; building space; and equipment and vehicles. If some functions appear to be cost effective if performed in-house, have a proposal for implementation prepared by next budget cycle.*

**Objective:** Complete City's Non-Motorized Transportation Plan and have adopted by December 31, 2007.

*Action Plan: Surveys were sent out via web site, neighborhood associations, and other Lakewood organizations regarding non-motorized transportation in April 2006. Hire a consultant to help facilitate development of the Non-Motorized Transportation Plan. Public participation via charettes and meetings. Utilize Comprehensive Plan Goals and public feedback as a basis for developing non-motorized transportation network. Work with Citizen Transportation Committee and Planning Advisory Board for feedback on development of final draft plan. Review with City Council and make available for public review.*

**Objective:** Update City of Lakewood standard plans and public work standards for the consistent development of City infrastructure. Modify Municipal Code as required. Adopt final changes by June 30, 2007.

*Action Plan: The City recently hired Berger ABAM Engineers to assist with the review and re-write of select sections of the Lakewood Municipal Code: Title 12 Street Sidewalks and Public Thoroughfares; and Chapter 17.46 Site Development Regulations. The Lakewood Municipal Code was initially adopted in November 1995 and these sections have not undergone major revisions since adoption. The code needs revisions based on current construction and developing philosophy, changes in regulations within other referenced codes and general ease of use. This work is scheduled for completion in 2007.*

### **Long Term Goals & Objectives**

**Goal:**

**Goal:**

**Goal:**

**Goal:**